

71-48411

25 March 1971

MEMORANDUM

SUBJECT: Department of State Management Survey
of INR

1. The Department of State is conducting a survey of the organization, management and operation of the Bureau of Intelligence and Research (INR).

2. Mr. Ray Cline has informed the Director that a key feature of the Survey will be an "in-depth assessment of the role of the Department of State in the Intelligence Community," and has requested that the State Survey Group be permitted to interview various senior members of CIA. The Director has informed Mr. Cline that the Agency will cooperate.

3. The State Survey Group consists of the following four members:

Chairman: Mr. Robert Foulon, Chief, Management Staff, O/OM
Mr. Martin Packman, Director, Office of Research and
Analysis for Western Europe, INR
Mr. Joseph Neubert, Deputy Director for Planning,
Planning and Coordination Staff
Exec. Secretary: Mr. James Falzone, O/OM

These four officers have SI, T-KH and [] clearances.

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4. The Survey Group will begin interviews at Headquarters during the week beginning 29 March. They desire to talk to the following senior Agency officers.

Mr. R. J. Smith
Mr. Richard Lehman
Mr. Bruce Clarke
Mr. Edward Allen
Mr. Harry Eisenbeiss
Mr. Herbert Jenne

Mr. Thomas Karamessines
Mr. Peer de Silva

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Mr. John M. Clarke

Mr. Abbot Smith

Mr. Bronson Tweedy


Mr. Donald Chamberlain

5. I will contact the staffs of the officers mentioned above and schedule the interviews.



Executive Assistant to the
Deputy Director of Central Intelligence

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27 JAN 1971

The Honorable Ray S. Cline
Director
Bureau of Intelligence and Research
Department of State

Dear Ray:

We will of course be glad to cooperate with the survey group which will conduct a management survey of INR.

When they are ready to talk to us, if they--or you-- will let me know what lines of inquiry they want to pursue, I will make appropriate arrangements.

Sincerely,

Richard Helms

Richard Helms
Director

NIPE:TAParrott:eh (25 Jan 71)

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21 JAN 1978

Dear Dick:

As part of a program of surveying the organization, management, and operation of the various components of the Department of State, the Deputy Under Secretary for Administration has authorized a management survey of INR. This survey is being carried out by the Office of the Deputy Assistant Secretary for Organization and Management (O/OA), which has already conducted similar surveys of the Bureau of Educational and Cultural Affairs, of Politico-Military Affairs, and of International Organization Affairs.

A key feature of the O/OA survey is to be its in-depth assessment of the role of the Department of State in the intelligence community. This assessment will require interviews with you (or your designees) and key members of your organization.

I believe that this survey can be highly useful to INR and to the intelligence community. I therefore urge your full cooperation.

The members of the Survey Group are:

Mr. Robert Foulon, Chief, Management Staff, O/OA, Chairman
Mr. Martin Packman, Director, Office of Research and
Analysis for Western Europe, INR
Mr. Joseph Neubert, Deputy Director for Planning, Planning
and Coordination Staff
Mr. James Falzone, O/OA, Executive Secretary

The Honorable
Richard Helms,
Director,
Central Intelligence Agency.

- 2 -

I have arranged for them to be granted all necessary clearances to enable them to carry out their review of all the activities of INR.

I am also requesting the cooperation of Gen. Bennett and Adm. Gaylor.

Sincerely,

Ray S. Cline

INR/DDM:GCDenney, Jr:REU:MPackman/als
1-20-71